

MINUTES OF MEETING OF RCSI HG BOARD HELD VIA MICROSOFT TEAMS ON 9th July 2021 @ 8.00AM

PRESENT: Ms. Anne Maher - AM
Prof Cathal Kelly - CK
Dr Donal de Buitléir - DdeB
Mr Colm McGrattan - CMCG
Dr Maria Wilson Browne - MWB
Mr Douglas Keatinge - DK
Ms Gillian Harford - GH

IN ATTENDANCE: Mr. Ian Carter Chief Executive
Prof. Patrick Broe Clinical Director
Mr Chris Kenny Chief Financial Officer

APOLOGIES: Prof Anthony Cunningham - AC
Prof Helen Roche - HR

Opening Remarks	The Chair opened the meeting.
Declarations of Conflicts of Interest Item 1	On enquiry from the Chair there were no conflicts of interest declared.
Review of Minutes Item 2	Minutes of 14 May 2021 were agreed.
Matters Arising Item 3	There were no matters arising
Chair Update Item 4	<p>Sláintecare Update</p> <p>The Chair noted that Sláintecare have committed to publishing a Business Plan and Change Management programme to implement the new Regional Health Areas during 2021. PB advised that the Sláintecare Advisory Board met on 30th June. Governance models for the Regional areas was discussed. Consultant contracts was listed as an agenda item but was not discussed at the meeting due to time constraints. A special meeting of the Advisory Board is likely to be convened to discuss Consultant contracts.</p> <ul style="list-style-type: none"> - The Chair asked if the NHS Trusts was a model for consideration <ul style="list-style-type: none"> - PB noted that this model was ruled out at the early stages of Sláintecare. - DdeB asked what are the main issues in the proposed Consultant contract. <ul style="list-style-type: none"> - PB noted that DdeB's paper on removing private practice from public hospitals is accepted. The new contract however proposes preventing Consultants who are contracted with public hospitals from having any external private practice. - DK noted that the average tax payer is not necessarily sympathetic to Consultants <ul style="list-style-type: none"> - PB acknowledged that the main challenge with the proposed contract is that it prevents Consultants being able to work more - MWB added that it's about value for money for the tax payer and that the proposed contract does not offer this - GH noted that some of the thinking on the proposed contract is fixed on the past, as opposed to focusing on the future ways of working. <p>Regional Health Area Report</p> <p>The Chair noted that the Regional Health Area Report is in progress.</p> <p>Designation of Trauma Services</p> <p>The Chair noted there has been some media coverage on the designation since the last Board meeting. The CEO confirmed there is no further update at this time</p>

	<p>Department of Health The Chair gave the Tánaiste a brief update on the RCSI HG and noted that the Tánaiste was positive about the RCSI HG's performance.</p> <p>Beaumont Hospital seeking injunction The CEO confirmed there is no update at this time.</p>																														
<p>CEO Report Item 5</p>	<p>Macro Activity cumulative trends 21 / 20</p> <table border="0"> <tr> <td>ED attendances (new)</td> <td>- 12.1% increase</td> <td>(n=7956)</td> <td>May YTD</td> <td>(n = 73495)</td> </tr> <tr> <td>Emergency Admissions</td> <td>- 13.0% increase</td> <td>(n=2791)</td> <td>May YTD</td> <td>(n = 24195)</td> </tr> <tr> <td>Other Emergency Admissions</td> <td>- 46.3% reduction</td> <td>(n=3419)</td> <td>May YTD</td> <td>(n = 3966)</td> </tr> <tr> <td>Elective Admissions</td> <td>- 11.4% increase</td> <td>(n=337)</td> <td>May YTD</td> <td>(n = 3296)</td> </tr> <tr> <td>Day Care attendances</td> <td>- 31.7% increase</td> <td>(n=12177)</td> <td>May YTD</td> <td>(n = 50550)</td> </tr> <tr> <td>OPD attendances (new)</td> <td>- 26.4% increase</td> <td>(n=8731)</td> <td>May YTD</td> <td>(n = 41816)</td> </tr> </table> <ul style="list-style-type: none"> - impact in terms of activity reduction - patient non-attendance, patient cancellation, demonstrated January - February - all ED sites demonstrating appropriate control / patient processing in terms of Patient Experience Time (PET) and low volume of ED patient "waits" - Rapid Access Cancer clinics maintained and achieving wait time targets - Rotunda OPD data unavailable due to cyber attack <p>Finance</p> <ul style="list-style-type: none"> - Group projecting €103.4m deficit driven by unfunded Covid initiatives, fall in income and other agreed service developments unfunded. - Residual deficit of €9.1m (0.9%) assuming outstanding funding issues resolved. - Non-pay COVID impact €20.6m driven by increased cleaning, security, PPE costs and funding outstanding - COVID initial service necessities evolved into agreed Service Plan Developments - Cost impact of vaccination centres and cyber attack also driving deficits and funding sought <p>HR Operating within Headcount target for 2021.</p> <p>Capital Developments (Major)</p> <p>Beaumont</p> <ul style="list-style-type: none"> - ED Stage 1 development due for completion July - Bed block Stage 1 development due for completion July - Cystic Fibrosis Unit advanced to Stage 2 development - Radiation Oncology Phase 2 Development progressing design to tender stage - (adjoining) Convent building and lands Stage 1 development due for completion August <p>Cavan</p> <ul style="list-style-type: none"> - agreement to progress development of additional ward accommodation, replacement of Endoscopy and reconfiguration of ED confirmed by HSE 01.03.21 <p>Rotunda Hospital</p> <ul style="list-style-type: none"> - commencement of 2 stage tendering process for necessary infrastructure design team. Direct engagement with Minister / DOH in regard to this necessary Capital Project being scheduled <p>Covid-19 related Key Actions (continuation)</p> <ul style="list-style-type: none"> - on-site testing (all sites) - creation of Covid / non-Covid clinical pathways - conversion of day care areas into short term bed capacity - creation of additional critical care capacity - additional capacity through proactive discharge - no visiting - exceptions at ward manager discretion - private hospital bed / usage agreement expected to cease 	ED attendances (new)	- 12.1% increase	(n=7956)	May YTD	(n = 73495)	Emergency Admissions	- 13.0% increase	(n=2791)	May YTD	(n = 24195)	Other Emergency Admissions	- 46.3% reduction	(n=3419)	May YTD	(n = 3966)	Elective Admissions	- 11.4% increase	(n=337)	May YTD	(n = 3296)	Day Care attendances	- 31.7% increase	(n=12177)	May YTD	(n = 50550)	OPD attendances (new)	- 26.4% increase	(n=8731)	May YTD	(n = 41816)
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	<p>Covid-19 RCSI HG Status as at 29.06.21</p> <ul style="list-style-type: none"> - 12 inpatients <p>Covid-19 Vaccination Programme</p> <ul style="list-style-type: none"> - as at 30.06.21 77,368 vaccines undertaken
AOB	<p>HSE ICT Disruption</p> <p>The CEO advised that data restoration is currently underway. Most ICT systems are now operational at some level. Limited appointments cancelled due to the cyber attack have been re-booked.</p> <p>Waiting List Data</p> <p>CMcG requested that waiting list data is supplied in comparison to 2019. IC noted this was already available in RCSI Hospital Group Activity Report, (attachment 4.1).</p> <p>RCSI Development on Connolly Hospital Campus</p> <p>CK noted that planning permission has been granted for a new RCSI Research and Learning Centre to be built on Connolly Hospital Campus.</p> <p>Quality and Patient Safety Webinar Series</p> <p>The Chair noted that the last instalment of the Webinar Series hosted by the RCSI HG Quality and Safety Department will air on Thursday 15th July.</p>
Date of next meeting	Friday 10 September 2021 at 8 00am.

Signed: _____

Date: _____