

MINUTES OF MEETING OF RCSI HG BOARD HELD ON 12TH JULY 2019 AT 8.00 IN THE SIR THOMAS MYLES MEETING ROOM, RCSI

PRESENT:

Ms. Anne Maher - AM
 Mr Colm McGrattan - CMcG
 Mr Douglas Keatinge - DK
 Dr Maria Wilson Browne - MWB
 Prof Anthony Cunningham - AC
 Prof Cathal Kelly - CK
 Prof Helen Roche - HR
 Dr Donal de Buitléir - DdeB

IN ATTENDANCE:

Mr. Ian Carter	Chief Executive
Ms Sheila McGuinness	Chief Operations Officer
Mr Rory Farrelly	Chief Director of Nursing and Midwifery
Mr Chris Kenny	Chief Financial Officer
Ms Rosemary Collier	Group Director of Transformation
Prof Paddy Broe	Clinical Director

APOLOGIES: Mr Enda Maloney Director of Human Resources

<i>Opening Remarks</i>	The Chair opened the meeting and welcomed Mr Philip Phelan from Connolly Hospital. Mr Phelan is shadowing IC in his capacity of CEO.
<i>Declarations of Conflicts of Interest Item 1</i>	The Chair enquired if any Board member wished to declare any conflict of interest in relation to the Agenda. No declarations declared.
<i>Approval of Minutes Item 2</i>	Minutes of the 10 th May 2019 meeting agreed.
<i>Matters Arising Item 3</i>	None
<i>Chair Update Item 4</i>	<p>RCSI University Status RCSI to begin the process of obtaining University status following the recent passing of a relevant Bill through the Oireachtas. The Chair congratulated CK and his colleagues for achieving same.</p> <p>Meetings</p> <p>Taoiseach's Advisor AM/IC/CK met with the Taoiseach's advisor in relation to the proposed RICO's and raised the Groups concerns / challenges faced. Briefing note on <i>Geographic Alignment of Hospital Groups and Community Healthcare Organisations - Towards a Model of Integrated Person - Centered Care</i> shared.</p> <p>Secretary General Re: RICO's IC / Mary Day, CEO, Ireland East provided a paper: <i>Potential Geographic Alignment of Hospital Groups and Community Healthcare Organisations - Towards a Model of Integrated Person - Centered Care and the Creation of two PICO's (Population Integrated Community Organisation)</i>. Feedback awaited.</p> <p>Meetings with Director General</p> <ul style="list-style-type: none"> - Chair met with Mr Reid to brief him on the RCSI Hospital Groups plans / progress to date. - CK met with Mr Reid in regard to the RCSI - CEO met with Mr Reid in regard to Beaumont Hospital and RCSI HG - Group CEO's requested to attend monthly finance meetings with Director General <ul style="list-style-type: none"> - Mr Reid's top priority is to break even within the available budget. - Senior Management to be held accountable for their role in delivering on financial break even.

	<p>Meetings with Political Representatives Chair and IC met with TD, Louise O'Reilly and TD, Stephen Donnelly to update them on the Groups progress to date and future plans.</p> <p>Letter to Editor, Irish Times - Prof Broe Chair congratulated PB on the publication of his recent opinion piece in the Irish Times on political expediency and patient safety</p>																				
<i>CEO Report Item 6</i>	<p>CEO's Report Tabled and Key Points Included:</p> <p>Macro Activity cumulative trends</p> <table border="0"> <tr> <td>ED attendances (new)</td> <td>- 3.5% increase</td> <td>May YTD</td> <td>(n = 2608)</td> </tr> <tr> <td>Emergency Admissions</td> <td>- 1.8% increase</td> <td>May YTD</td> <td>(n = 420)</td> </tr> <tr> <td>Other Emergency Admissions</td> <td>- 2.7% reduction</td> <td>May YTD</td> <td>(n = 326)</td> </tr> <tr> <td>Elective Admissions</td> <td>- 1.9% reduction</td> <td>May YTD</td> <td>(n = 87)</td> </tr> <tr> <td>Day Care attendances</td> <td>- 2.1% increase</td> <td>May YTD</td> <td>(n = 1,075)</td> </tr> </table> <p>Year to date comparison continues to demonstrate</p> <ul style="list-style-type: none"> - IP/DC total volume / > 12-month volume reductions demonstrated across group - OPD total volume / > 12 month volume reductions demonstrated across group <p>Designation of Trauma Services</p> <ul style="list-style-type: none"> - invite in regard to designation of Level 1 Trauma Centre received - deadline for response Friday, 2nd August 2019. - submissions for Beaumont Hospital and Connolly Hospital to be made - Independent Assessment Panel to visit both sites on 19th August. <p>HIQA - Inspection (unannounced) - (Beaumont Hospital 21.02.19) / (Louth County Hospital 05.03.19) - reports published</p> <p>Beaumont Hospital</p> <ul style="list-style-type: none"> - no risks identified in relationship to decontamination structure and process - issue identified in regard to CPE particularly centering on Hamilton Ward. Ward has since reopened <p>Louth Hospital - report issued.</p> <ul style="list-style-type: none"> - Louth hospital was in compliance with HSE guidelines on screening patients for CPE. <p>Ministers Visit - Our Lady of Lourdes Hospital, Drogheda, 15th July 19 Minister Harris will officially open Newgrange Level 2 (31 beds) in OLOL which forms part of the major Phase 2 capital development of the campus including additional beds, theatres and expanded emergency department.</p>	ED attendances (new)	- 3.5% increase	May YTD	(n = 2608)	Emergency Admissions	- 1.8% increase	May YTD	(n = 420)	Other Emergency Admissions	- 2.7% reduction	May YTD	(n = 326)	Elective Admissions	- 1.9% reduction	May YTD	(n = 87)	Day Care attendances	- 2.1% increase	May YTD	(n = 1,075)
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<i>Key Performance Metrics Item 7</i>	<p>Key Performance Metrics - May 19</p> <ul style="list-style-type: none"> - tabled and noted. 																				
<i>Finance Report Item 9</i>	<p>Finance Report was tabled:</p> <ul style="list-style-type: none"> - 0.4% deficit projected for 2019 assuming receipt of outstanding funding, and excluding bad debt provision and assuming success of Group cost containment plan. - The Group cost containment plan €5.6m remaining to be achieved; focus on reducing agency and increasing use of biosimilar drugs. - Insourcing project progressing at Beaumont- €2.5m assumed - Private Health Insurance dispute ongoing over current legislation and contributing to reduced private income and increased bad debt provision. Initial buoyant income in Q1, reduced in Q2. Concerns about requirement to reduce spend to offset reduced income. 																				

<i>Clinical Director Report Item 8</i>	<p>CD'S Report Tabled and Key Points Included:</p> <p>Sláintecare</p> <ul style="list-style-type: none"> - PB attended Sláintecare meeting on the 11th June. Limerick Group and CHO to be used as pilot site.
<i>HR Report Item 10</i>	<p>HR Report tabled</p> <p>Advanced Nurse Practitioners</p> <ul style="list-style-type: none"> - Minister Harris launched a new programme for advanced nursing practice (ANP), which will result in the delivery of 700 ANP posts by 2021(funding awaited). <p>Recruitment</p> <ul style="list-style-type: none"> - internal controls maintained in RCSI Group.
<i>AOB</i>	<p>RCSI Academic Building - Connolly Campus</p> <ul style="list-style-type: none"> - RCSI awaiting agreement / sign off for same. <p>Children's Health Ireland (CHI) -Paediatric Outpatient and Urgent Care Centre</p> <ul style="list-style-type: none"> - satellite site to open on Connolly Hospital campus in July 19. <p>Report on Expanding Public Activity in Public Hospitals and Disentangling the Public Private mix in Public Hospitals</p> <ul style="list-style-type: none"> - report completed and submitted in February. Publication of report imminent. <p>Sláintecare Proposals - Regional Health Structures and Geographical Alignment</p> <ul style="list-style-type: none"> - correspondence received from Minister Harris (19.03.19) regarding Sláintecare Proposals - Regional Health Structures and Geographical Alignment, advising that there will be consultation with key stakeholders. - no further correspondence received to date <p>Finance / Quality and Safety Sub Committees of Board</p> <ul style="list-style-type: none"> - item for next agenda - it was agreed that RCSI HG Q&S department will present to the Board twice yearly.
	<p>Expression of Interest - Quality Improvement for Healthcare Boards</p> <ul style="list-style-type: none"> - presentation given to Board by National Quality Improvement Team.
<i>Date of next meeting</i>	<p>It was agreed that the next Board Meeting would take place on Friday, 13th September 2019 at 8am.</p>

Signed: _____

Date: _____