

MINUTES OF MEETING OF RCSI HG BOARD HELD ON 15th November 2019 AT 8.00AM IN THE SIR THOMAS MYLES MEETING, RCSI

PRESENT:

Ms. Anne Maher - AM
 Mr Douglas Keatinge - DK
 Prof Anthony Cunningham - AC
 Prof Cathal Kelly - CK
 Prof Helen Roche - HR
 Dr Donal de Buitléir - DdeB
 Mr Colm McGrattan - CMCG
 Dr Maria Wilson Browne- MWB

IN ATTENDANCE:

Mr. Ian Carter	Chief Executive
Ms Sheila McGuinness	Chief Operations Officer
Mr Chris Kenny	Chief Financial Officer

APOLOGIES:

Prof Paddy Broe	Clinical Director
Mr Enda Maloney	Director of Human Resources

<i>Opening Remarks</i>	The Chair opened the meeting.
<i>Declarations of Conflicts of Interest Item 1</i>	The Chair enquired if any Board member wished to declare any conflict of interest in relation to the Agenda. No declarations declared.
<i>Approval of Minutes Item 2</i>	Minutes of the 13 th September 2019 meeting agreed.
<i>Matters Arising Item 3</i>	None
<i>Chair Update Item 4</i>	<p>Correspondence Received: Chair noted receipt of correspondence from Minister Simon Harris (Attachment 6) regarding “Next steps in the design of the New Regional Health Areas”</p> <p>DOH/Sláintecare/HSE/CHOs/HGs/NAS Meeting - 7th October 2019: The Chair briefly noted the recent HSE Executive Meeting. Minutes and presentations were included in board packs (Attachment 8)</p> <p>RCSI Hospital Group, Board Chair Term of Office: Chair advised her Term of Office on RCSI Hospital Group Board would cease in November 2019, it is still unclear if her tenure will be extended, in light of the introduction of RICO. Chair advised she will write to the Minister seeking clarification on her position. Board Members expressed their support and disappointment in the delay of same.</p> <p>Beaumont Board Chair Appointment: IC advised the appointment of a Beaumont Board Chair remains outstanding. CEO advised a decision will be made in due course.</p>

<p><i>CEO Report Item 6</i></p>	<p>2.1 Macro Activity cumulative trends</p> <table border="0"> <tr> <td>ED attendances (new)</td> <td>- 2.8 % increase</td> <td>September YTD (n = 3783)</td> </tr> <tr> <td>Emergency Admissions</td> <td>- 0.5 % reduction</td> <td>September YTD (n = 225)</td> </tr> <tr> <td>Other Emergency Admissions</td> <td>- 1.4 % reduction</td> <td>September YTD (n = 295)</td> </tr> <tr> <td>Elective Admissions - performance maintenance</td> <td></td> <td>September YTD (n = 4)</td> </tr> <tr> <td>Day Care attendances</td> <td>- 3.3 % increase</td> <td>September YTD (n = 3088)</td> </tr> </table> <p>2.2 Finance report tabled and reviewed:</p> <ul style="list-style-type: none"> - Group projecting breakeven (€0.4m, 0.06%) v the financial limit assuming receipt of outstanding funding and delivery of remaining cost containment plan - Assumed 2019 financial limit will be rolled over as 2020 base budget, plus pay awards and service developments with a 1% savings target - Key concern remains deficit in private patient income which will continue into 2020 assuming no further fall off - Savings target 1% in 2020 will be challenging as agency controls have minimised potential for future savings; biosimilar drugs will be a focus for savings in 2020 - Voluntary hospitals cash concerns will continue to manifest in 2020 - 2020 concerns re activity pressure impact on cost <p>2.3 Waiting List Initiative</p> <ul style="list-style-type: none"> - continue working towards targeted activity volumes <p>2.4 Designation of Trauma Services</p> <ul style="list-style-type: none"> - no notification at time of report being written <p>2.5 Establishment of New Regional Health Areas</p> <ul style="list-style-type: none"> - engagement commenced - meeting with Sláintecare, HSE, DoH, HG and CHO's held 7.10.19 <p>2.6 Medical Council Site Visits 2019 (Q2)</p> <ul style="list-style-type: none"> - CEO to update <p>2.7 Rotunda Hospital</p> <ul style="list-style-type: none"> - Appraisal and capital construct requirements report submitted to National Acute Operations (17.09.19) - Meeting with Minister awaited <p>2.8 Beaumont Hospital - Specialist Neuro Interventional Radiology (Thrombectomy) Service</p> <ul style="list-style-type: none"> - Funding confirmed for initial development <p>2.9 Beaumont Hospital - Cystic Fibrosis Ward</p> <ul style="list-style-type: none"> - Funding confirmed for initial development <p>2.10 Winter Plan</p> <ul style="list-style-type: none"> - integrated capital allocation confirmed in regards to Connolly and Beaumont Hospitals 	ED attendances (new)	- 2.8 % increase	September YTD (n = 3783)	Emergency Admissions	- 0.5 % reduction	September YTD (n = 225)	Other Emergency Admissions	- 1.4 % reduction	September YTD (n = 295)	Elective Admissions - performance maintenance		September YTD (n = 4)	Day Care attendances	- 3.3 % increase	September YTD (n = 3088)
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<p><i>Key Performance Metrics Item 7</i></p>	<p>Key Performance Metrics - September 19</p> <ul style="list-style-type: none"> - Tabled and noted. 															
<p><i>Finance Report Item 9</i></p>	<p>The Finance Report was tabled:</p>															

	<ul style="list-style-type: none"> - €0.4m (<0.1%) deficit projected 2019 v's financial limit assuming receipt of outstanding funding, and excluding bad debt provision and assuming success of Group cost containment plan. - The Group cost containment plan €1.7m remaining to be achieved; focus on reducing agency and increasing use of biosimilar drugs. - Group was advised by Acute Operations that no requirement to reduce cost to offset reduced private income - estimated €1.8m deficit, particularly Rotunda, Connolly - NTPF Insourcing project progressing - Consultant contract cost impact €13.5m - Cost impact of nursing industrial action and support services action assumed will be fully funded - Winter plan 2019/20 Funding for additional bed capacity in Beaumont and Connolly
<i>Clinical Director Report Item 8</i>	CD'S Report tabled
<i>HR Report Item 10</i>	HR Report tabled
<i>AOB</i>	<p>Publication</p> <ul style="list-style-type: none"> - Article tabled - "A systematic cull of HSE managers and administrators will begin in the first half of 2020, under plans being advance by HSE chief Paul Reid" - article published in The Business Post (<i>Susan Mitchell - 10.11.19</i>) - National HSE Winter Plan 2019 /2020 - published 14th November 2019 tabled <p>Trauma Bid</p> <ul style="list-style-type: none"> - No decision has been communicated <p>Rotunda Relocation</p> <ul style="list-style-type: none"> - A committee has been re-established to oversee / steer the relocation of the Rotunda Women & Infants Hospital - First meeting held on 9th October 2019 - Meeting with the Minister sought to discuss same <p>Medical Council Visits Q² 2019</p> <ul style="list-style-type: none"> - Draft reports received by all RCSI Hospital Group sites - 5th November 2019 - requesting review for factual accuracy - Overall positive feedback received. Accreditation for training expected to continue for 5 years with recommendations. - Final report expected early 2020, at which time each site will submit an action plan to address any gaps in compliance noted.
<i>Date of next meeting</i>	It was agreed that the next Board Meeting would take place on Friday, 17 th January 2020 at 8am.

Signed: _____

Date: _____